



UNT SYSTEM™

MAY 2023

QUARTERLY OPERATIONS REPORT

Quarterly Operations Report - May 2023

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Financial Statements

UNIVERSITY OF NORTH TEXAS SYSTEM
Statement of Net Position
As of February 28, 2023

End of Second Quarter
February 28,
2023

ASSETS

Current Assets		
Cash and Cash Equivalents:		
Cash on Hand	\$	133,635.98
Cash in Bank		16,309,811.18
Cash in Transit/Reimburse from Treasury		3,299,586.52
Cash in State Treasury		85,433,981.91
Cash Equivalents		179,467,147.01
Short Term Investments		7,486,252.72
Restricted Cash and Cash Equivalents:		
Cash on Hand		2,700.52
Cash in Bank		2,596,708.19
Cash Equivalents		35,600,677.80
Legislative Appropriations		336,617,874.99
Receivables From:		
Accounts		68,820,229.70
Federal		17,859,861.50
Other Intergovernmental		2,918,545.64
Clinical Practice		4,820,830.75
Gifts, Pledges and Donations		2,331,045.40
Interest and Dividends		3,214,234.65
Leases		3,657,900.41
Other		8,450,161.15
Due From Other Agencies		1,311,820.70
Consumable Inventories		1,048,612.71
Merchandise Inventories		2,101,528.87
Prepaid Items		6,729,525.97
Loans and Contracts		5,791,201.17
Other Current Assets		203,220.25
Total Current Assets	\$	796,207,095.69
Non-Current Assets		
Restricted Investments	\$	99,486,459.76
Loans and Contracts		1,798,230.98
Investments		469,797,295.22
Gifts, Pledges and Donations		4,273,897.16
Leases Receivable		19,961,794.55
Capital and Lease Assets:		
Non-Depreciable or Non-Amortizable		315,307,288.21
Depreciable or Amortizable, Net		1,114,418,926.88
Total Non-Current Assets	\$	2,025,043,892.77
Total Assets	\$	2,821,250,988.46
DEFERRED OUTFLOWS OF RESOURCES		
Deferred Outflows of Resources	\$	277,826,303.54
Total Deferred Outflows of Resources	\$	277,826,303.54
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$	3,099,077,292.00

Continued on Next Page

UNIVERSITY OF NORTH TEXAS SYSTEM
Statement of Net Position
As of February 28, 2023

End of Second Quarter
February 28,
2023

LIABILITIES

Current Liabilities

Payables From:

Accounts	\$	43,260,344.15
Payroll		71,738,404.27
Other		3,507,471.24
Interest		9,619,597.66
Due To Other Agencies		507,067.73
Unearned Revenue		75,036,439.73
Notes and Loans Payable		45,897,000.00
Revenue Bonds Payable		50,214,610.21
Claims and Judgments		658,413.00
Employees' Compensable Leave		5,251,142.05
Lease Obligations		3,180,311.85
Net OPEB Liability		14,112,989.00
Funds Held for Others		782,353.45

Total Current Liabilities

\$ 323,766,144.34

Non-Current Liabilities

Revenue Bonds Payable	\$	791,611,124.07
Claims and Judgments		818,068.00
Employees' Compensable Leave		26,302,247.27
Lease Obligations		6,923,524.94
Asset Retirement Obligation		2,837,250.00
Net Pension Liability		88,502,491.00
Net OPEB Liability		510,300,961.00
Other Non-Current Liabilities		1,583,547.72

Total Non-Current Liabilities

\$ 1,428,879,214.00

Total Liabilities

\$ 1,752,645,358.35

DEFERRED INFLOWS OF RESOURCES

Deferred Inflows of Resources	\$	227,247,668.49
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Total Deferred Inflows of Resources

\$ 227,247,668.49

TOTAL LIABILITIES AND DEFERRED INFLOWS OF RESOURCES

\$ 1,979,893,026.84

NET POSITION

Net Investment in Capital Assets	\$	593,915,855.11
Restricted For:		
Funds Held as Permanent Investments		
Non-Expendable		65,518,009.94
Expendable		41,123,891.13
Other Restricted		72,947,166.84
Unrestricted		345,679,342.14

Total Net Position

\$ 1,119,184,265.16

UNIVERSITY OF NORTH TEXAS SYSTEM
Statement of Revenues, Expenses and Changes in Net Position
For the Six Months Ended February 28, 2023

	<u>End of Second Quarter February 28, 2023</u>
OPERATING REVENUES	
Tuition and Fees	\$ 545,952,812.63
Discounts and Allowances	(116,633,850.06)
Professional Fees	15,023,632.43
Discounts and Allowances	(8,463,327.71)
Auxiliary Enterprises	76,538,776.90
Discounts and Allowances	(118,587.00)
Sales of Goods and Services	30,823,536.59
Federal Grant Revenue	49,423,198.30
Federal Pass-Through Revenue	4,599,657.94
State Grant Revenue	1,582,367.51
State Grant Pass-Through Revenue	29,164,991.24
Other Contracts and Grants	5,579,761.50
Other Operating Revenues	652,151.33
Total Operating Revenues	<u>\$ 634,125,121.60</u>
OPERATING EXPENSES ⁽¹⁾	
Instruction	\$ 189,030,453.66
Research	48,821,748.71
Public Service	28,912,474.35
Academic Support	51,448,268.19
Student Services	63,488,321.65
Institutional Support	78,454,407.44
Operation and Maintenance of Plant	35,128,825.31
Scholarships and Fellowships	68,931,424.63
Auxiliary Enterprises	36,552,763.27
Depreciation and Amortization	48,198,424.36
Total Operating Expenses	<u>\$ 648,967,111.57</u>
Operating Loss	<u>\$ (14,841,989.97)</u>
NONOPERATING REVENUES (EXPENSES)	
Legislative Appropriations (GR)	\$ 239,380,601.69
Additional Appropriations (GR)	24,485,505.79
Federal Revenue	40,803,536.91
Gifts	12,139,065.60
Investment Income	13,035,137.16
Interest Expense and Fiscal Charges	(11,202,590.01)
Loss on Sale of Capital Assets	(267,773.41)
Net Increase in Fair Value of Investments	15,040,153.55
Other Nonoperating Revenues	482,592.40
Other Nonoperating Expenses	528,361.27
Total Nonoperating Revenues (Expenses)	<u>\$ 334,424,590.95</u>
Income Before Other Revenues, Expenses and Transfers	<u>\$ 319,582,600.98</u>
OTHER REVENUES, EXPENSES AND TRANSFERS	
Capital Contributions	\$ 661,050.00
Capital Appropriations (HEF)	55,826,506.00
Contributions To Permanent and Term Endowments	1,063,450.41
Transfers From Other State Agencies	(4,980.93)
Transfers To Other State Agencies	19,394.00
Legislative Transfers In	4,741,758.00
Legislative Appropriation Lapses	(141,823.00)
SUSPENSE - SHOULD NET TO ZERO	5.29
Total Other Revenues, Expenses and Transfers	<u>\$ 62,165,359.77</u>
CHANGE IN NET POSITION	<u>\$ 381,747,960.75</u>
Beginning Net Position	\$ 737,436,304.41
ENDING NET POSITION	<u>\$ 1,119,184,265.16</u>

⁽¹⁾ See Matrix of Operating Expenses Reported by Function.

UNIVERSITY OF NORTH TEXAS SYSTEM
Matrix of Operating Expenses Reported by Function
For the Six Months Ended February 28, 2023

Operating Expenses	Instruction	Research	Public Service	Academic Support	Student Services	Institutional Support	Operation and Maintenance of Plant	Scholarships and Fellowships	Auxiliary Enterprises	Depreciation and Amortization	Total Expenditures
Cost of Goods Sold	\$ 9,675.14	\$ -	\$ 47,794.05	\$ 19,399.45	\$ 48,902.66	\$ 218,107.73	\$ -	\$ -	\$ 6,110,718.57	\$ -	\$ 6,454,597.60
Salaries and Wages	143,791,406.21	17,257,685.05	10,295,764.97	29,471,511.08	34,315,824.13	40,631,847.56	8,871,732.34	203,880.13	14,547,101.50	-	299,386,752.97
Payroll Related Costs	31,056,751.53	3,454,167.15	2,636,963.83	7,694,625.08	8,503,651.89	11,200,772.96	3,058,269.98	1,156.77	3,698,629.73	-	71,304,988.92
Professional Fees and Services	3,558,335.70	6,604,174.19	10,822,013.66	2,898,297.14	6,315,810.52	10,277,715.49	2,269,674.68	-	1,525,490.03	-	44,271,511.41
Federal Pass-Through Expenses	39,241.65	11,768,512.73	506,304.22	-	-	-	-	-	-	-	12,314,058.60
State Pass-Through Expenses	-	2,380.95	-	-	-	-	-	-	-	-	2,380.95
Travel	1,016,090.72	908,104.49	187,948.88	862,136.28	3,492,794.54	233,781.94	64,083.73	-	65,080.07	-	6,830,020.65
Materials and Supplies	4,313,507.92	3,693,554.99	1,537,532.03	6,128,399.24	3,609,244.07	2,706,621.12	3,461,435.92	-	2,449,067.12	-	27,899,362.41
Communications and Utilities	58,242.26	7,508.46	5,167.01	107,648.11	779,275.28	754,425.51	11,362,302.00	-	2,196,093.31	-	15,270,661.94
Repairs and Maintenance	954,212.91	982,755.16	212,616.13	519,601.54	1,177,787.50	5,740,109.43	5,034,378.01	-	3,368,714.91	-	17,990,175.59
Rentals and Leases	488,228.19	169,946.17	712,008.91	1,936,929.88	1,097,062.91	2,574,703.12	275,608.44	-	467,376.69	-	7,721,864.31
Printing and Reproduction	161,017.34	126,249.25	81,661.42	226,999.18	556,525.29	605,263.24	22,557.28	-	131,658.88	-	1,911,931.88
Depreciation and Amortization	-	-	-	-	-	-	-	-	-	48,198,424.36	48,198,424.36
Scholarships	519,805.84	1,868,060.74	654,946.86	-	-	-	-	68,722,387.73	-	-	71,765,201.17
Claims and Losses	-	-	-	-	-	199,583.58	-	-	-	-	199,583.58
Other Operating Expenses	3,063,938.25	1,978,649.38	1,211,752.38	1,582,721.21	3,591,442.86	3,311,475.76	708,782.93	4,000.00	1,992,832.46	-	17,445,595.23
Total Operating Expenses	\$ 189,030,453.66	\$ 48,821,748.71	\$ 28,912,474.35	\$ 51,448,268.19	\$ 63,488,321.65	\$ 78,454,407.44	\$ 35,128,825.31	\$ 68,931,424.63	\$ 36,552,763.27	\$ 48,198,424.36	\$ 648,967,111.57

Budget to Actual

FY23 - Revenues, Expenses, and Transfers - Current Funds

Consolidated Q2 Report

All \$ presented as thousands

UNT SYSTEM™

	FY22 Q2 Actuals	FY23 Q2 Budget	FY23 Q2 Actuals	Budget vs. Actuals		Ref. No.
				Variance (\$000's)	Variance (%)	
REVENUES						
Net Tuition and Fees	390,316	412,397	428,943	16,545	4.0%	3
Sales of Goods and Services	105,102	114,614	107,167	(7,447)	-6.5%	
Grants and Contracts	164,664	144,230	131,034	(13,197)	-9.1%	
State Appropriations	239,006	235,230	263,866	28,636	12.2%	4
All Other Revenue	92,199	78,197	84,784	6,587	8.4%	5
Total Revenues	991,288	984,669	1,015,794	31,125	3.2%	2
EXPENSES						
Personnel Costs	347,532	383,177	368,813	(14,364)	-3.7%	7
Maintenance & Operation Costs	124,887	138,626	140,785	2,159	1.6%	
Scholarships, Exemptions and Financial Aid	91,542	98,850	70,910	(27,940)	-28.3%	8
All Other Expenses	13,708	73,146	23,393	(49,753)	-68.0%	9
Total Expenses	577,668	693,799	603,901	(89,898)	-13.0%	6
TRANSFERS						
Total Net Transfers	(61,042)	(48,508)	(58,466)	(9,958)	20.5%	10
Total Expenses and Net Transfers	638,709	742,308	662,368	(79,940)	-10.8%	
Estimated Budgeted Impact on Fund Balances	352,578	242,362	353,426	111,065	45.8%	1

Executive Summary

UNTS is showing a \$111M favorable variance vs. budget **[#1]**.

Revenue **[#2]** is \$31.1M favorable compared to budget, driven mostly by increase of enrollment at UNT in the Fall and Spring **[#3]**, CCAP being received earlier than expected **[#4]** and investment and gift income being higher than anticipated **[#5]**.

Expenses **[#6]** is \$89.9M favorable compared to budget, driven mostly by lower than expected costs in; personnel due to hiring difficulties **[#7]**, scholarships due to a portion of COVID Relief funds expected to be used in FY23, were actually expended in FY22 **[#8]** and other expenses due to HSC's AIM AHEAD expenses being delayed **[#9]**.

Transfers **[#10]** is \$9.9M unfavorable, driven mostly by CCAP being transferred out to non-current earlier than expected.

FY23 - Revenues, Expenses, and Transfers - Current Funds

Consolidated Forecast Report

All \$ presented as thousands

UNT SYSTEM™

	FY22 Year-End Actuals	FY23 Budget	FY23 Year-End Forecast	Actuals vs. Forecast Variance		Ref. No.
				(\$000's)	(%)	
REVENUES						
Net Tuition and Fees	451,754	487,720	503,451	51,697	11.4%	3
Sales of Goods and Services	158,322	150,698	153,278	(5,044)	-3.2%	
Grants and Contracts	275,072	262,867	251,426	(23,646)	-8.6%	
State Appropriations	304,560	303,849	321,565	17,005	5.6%	4
All Other Revenue	126,486	99,506	107,752	(18,734)	-14.8%	
Total Revenues	1,316,194	1,304,641	1,337,472	21,278	1.6%	2
EXPENSES						
Personnel Costs	658,715	711,801	704,313	45,599	6.9%	6
Maintenance & Operation Costs	277,472	262,004	312,222	34,750	12.5%	7
Scholarships, Exemptions and Financial Aid	137,313	115,213	121,450	(15,863)	-11.6%	
All Other Expenses	25,763	115,620	61,044	35,281	136.9%	8
Total Expenses	1,099,263	1,204,638	1,199,029	99,767	9.1%	5
TRANSFERS						
Total Net Transfers	(133,623)	(98,906)	(107,601)	26,023	-19.5%	9
Total Expenses and Net Transfers	1,232,886	1,303,544	1,306,630	73,744	6.0%	
Estimated Budgeted Impact on Fund Balances	83,308	1,097	30,842	(52,466)	-63.0%	1

Executive Summary

UNTS is forecasting a \$52.5M unfavorable variance vs. prior year actuals **[#1]**

Revenue **[#2]** is projected to end \$21.3M favorable to prior year actuals, driven by increase in UNT's enrollment **[#3]** and an increase in state appropriations due to CCAP being received this fiscal year **[#4]**.

Expenses **[#5]** is projected to be \$99.8M unfavorable to prior year actuals, however is \$5.6M favorable to FY23 budget. The variance is driven mostly by an anticipated increase in faculty and staff to support student growth **[#6]**, maintenance expenses to address UNT's campus 'wear and tear' **[#7]** and HSC's AIM-AHEAD grant layover expenses from FY22 **[#8]**.

Transfers **[#9]** are projected to end FY22 \$26.0M favorable to prior year actuals, driven by UNT making a transfer to non-current for HEF funded projects in FY22.

Investment Performance

University of North Texas System
 Consolidated Investment Portfolio
 For the Quarter Ending February 28, 2023

UNT SYSTEM™

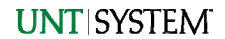
Managed Pools	Ending Market Value	Quarterly Return	Fiscal YTD Return	Calendar YTD Return	1 Yr	3 Yr	5 Yr	Since Incept	Incept date
Short Term Pool	\$ 214,890,962	4.11%	3.79%	--	--	--	--	--	--
<i>BBG TBill 1-3Mo Benchmark</i>		4.50%	4.06%	--	--	--	--	--	--
Long Term Pool	372,470,347	-0.14%	2.18%	2.83%	-4.93%	--	--	-5.56%	Sep-21
<i>Policy Benchmark</i>		-0.13%	1.61%	2.47%	-7.14%	--	--	-9.03%	
Debt Proceeds Pool	35,211,565	4.12%	3.46%	--	--	--	--	--	--
Other Managed Funds	2,992,480	--	--	--	--	--	--	--	--
Total Managed Pools	\$ 625,565,354								
Affiliated Foundations' Managed Assets	Ending Market Value	Quarterly Return	Fiscal YTD Return	Calendar YTD Return	1 Yr	3 Yr	5 Yr	Since Incept	Incept date
UNT Foundation	\$ 286,756,680	2.50%	2.30%	2.70%	-6.10%	6.40%	5.40%	5.80%	Jun-04
<i>UNTF Policy Benchmark</i>		0.30%	2.80%	3.30%	-5.70%	7.00%	5.60%	--	--
<i>UNTF Strategic Benchmark</i>		0.20%	2.20%	3.10%	-6.50%	6.10%	5.30%	6.40%	--
UNT Health Science Center Medical Malpractice	13,386,004	-0.70%	--	2.30%	-8.00%	8.30%	5.30%	4.60%	Oct-12
<i>Benchmark</i>		0.40%	--	3.70%	-7.30%	7.40%	5.90%	7.80%	
UNTHSC Foundation	110,374,466	-0.70%	--	2.20%	-7.90%	4.60%	4.10%	6.00%	Dec-94
<i>Benchmark</i>		0.70%	--	4.10%	-7.40%	4.60%	4.60%	0.00%	
UNT Dallas Foundation	398,677	--	--	--	--	--	--	--	--
Total Affiliated Foundations' Managed Assets	\$ 410,915,827								

Total for All Asset Pools	\$ 1,036,481,181
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Capital Improvement Plan Status

UNT System FY 2023 Capital Improvement Plan Status

May 2023
(Report as of April 04, 2023)



Capital Improvement Plan Project Assessment

Active Projects								
Project Management Responsibility	Campus	Project No.	Project Name	Scope	Schedule	Budget		
OFPC	UNT	21-01-2101	Science Research Building Second Floor Renovation	●	●	●		
		21-01-2103	Multicultural Center	●	●	●		
		22-01-2204	UNT Messaging Board	●	●	●		
		22-01-2205	Science & Technology Research Building	●	●	●		
		23-01-2303	Eagle Landing Dining Retail	●	●	●		
	Frisco	20-01-1914	Frisco Branch Campus Development	●	●	●		
		23-01-2301	Inspire Park MEP & Interior Renovation	●	●	●		
	UNTD	22-02-2201	STEM Building	●	●	●		
	UNT Facilities	UNT	17-01-0002	Coliseum MEP Renovation	●	●	●	
			19-01-1903	General Academic Classroom & Class Laboratory E-Locking	●	●	●	
19-01-1904			Kerr Hall A Tower Common Areas & Dining Renovation	●	●	●		
19-01-1908			Clark Hall MEP Renovation	●	●	●		
20-01-1910			Crumley Hall Lobby & MEP Renovation	●	●	●		
21-01-1611			Curry Hall MEP	●	●	●		
22-01-1721			Chilton Hall Exterior Envelope Repairs & Interior Code Compliance	●	●	●		
22-01-1909			Campus Lighting Upgrades	●	●	●		
22-01-2201			College Inn Demolition	●	●	●		
22-01-2203			Music Building Jazz Laboratory Renovations	●	●	●		
22-01-2206			UNT Advanced Air Mobility (UAAM) Test Center	●	●	●		
23-01-2302			Discovery Park Fire Piping Replacement	●	●	●		
23-01-2305			ESSC Renovation -- Integrated Student Services Center (ISSC)	●	●	●		
HSC Facilities			HSC	16-2.96	Research and Education (RES) Level 4	●	●	●
				19-03-1901	Campus Energy Infrastructure Improvements	●	●	●
OFPC/HSC Facilities	HSC	22-03-2203	Campus Space Optimization & Realignment	●	●	●		
OFPC/UNT Athletics	UNT	23-01-2304	Lovelace Stadium Renovation	●	●	●		
Projects On Hold								
OFPC	UNT	19-01-1901	Maple Hall Dining and Residence Hall Interior Renovation					

Risk Assessment

- No Impact
- Minor Potential Impact
- Potential Major Impact

Quarterly Capital Projects Report (With Encumbrances)

UNT System FY 2023

Through Quarter 1

Project Management Responsibility	Camp	CIP Project No.	Project Name	Current Budget CIP	Previous Yrs Expensed	FY2023 Expensed	Total Project Expensed To Date	Remaining Budget
OFPC	UNT	19-01-1901	Maple Hall Dining and Residence Hall Interior Renovation	\$3,680,000	\$1,418,152	\$0	\$1,418,152	\$2,261,848
		21-01-2101	Science Research Building Second Floor Renovation	\$17,000,000	\$0	\$0	\$0	\$17,000,000
		21-01-2103	Multicultural Center	\$6,600,000	\$187,726	\$25,025	\$212,751	\$6,387,249
		22-01-2204	UNT Messaging Board	\$1,605,000	\$31,618	\$8,953	\$40,571	\$1,564,429
		22-01-2205	Science & Technology Research Building	\$103,400,000	\$0	\$0	\$0	\$103,400,000
		23-01-2303	Eagle Landing Dining Retail	\$2,400,000	\$0	\$291,522	\$291,522	\$2,108,478
	UNTD	22-02-2201	STEM Building	\$100,000,000	\$0	\$3,072	\$3,072	\$99,996,928
	Frisco	20-01-1914	Frisco Branch Campus Development	\$103,000,000	\$78,213,765	\$7,717,097	\$85,930,862	\$17,069,138
		17-01-0002	Coliseum MEP Renovation	\$4,900,000	\$285,300	\$48,000	\$333,300	\$4,566,700
		19-01-1903	General Academic Classroom & Class Laboratory E-Locking	\$4,550,000	\$0	\$0	\$0	\$4,550,000
		19-01-1904	Kerr Hall A Tower Common Areas & Dining Renovation	\$3,900,000	\$651,874	\$173,681	\$825,555	\$3,074,445
		19-01-1908	Clark Hall MEP Renovation	\$4,000,000	\$0	\$0	\$0	\$4,000,000
		20-01-1910	Crumley Hall Lobby & MEP Renovation	\$4,170,000	\$0	\$0	\$0	\$4,170,000
		21-01-1611	Curry Hall MEP	\$7,400,000	\$2,817,057	\$484,440	\$3,301,497	\$4,098,503
		22-01-1721	Chilton Hall Exterior Envelope Repairs & Interior Code Compliance	\$4,000,000	\$0	\$0	\$0	\$4,000,000
		22-01-1909	Campus Lighting Upgrades	\$3,200,000	\$0	\$0	\$0	\$3,200,000
		22-01-2201	College Inn Demolition	\$3,500,000	\$0	\$0	\$0	\$3,500,000
		22-01-2203	Music Building Jazz Laboratory Renovations	\$4,000,000	\$83,636	\$53,684	\$137,320	\$3,862,680
		22-01-2206	UNT Advanced Air Mobility (UAAM) Test Center	\$1,200,000	\$18,095	\$0	\$18,095	\$1,181,905
		23-01-2302	Discovery Park Fire Piping Replacement	\$2,500,000	\$0	\$0	\$0	\$2,500,000
		23-01-2305	ESSC Renovation -- Integrated Student Services Center (ISSC)	\$7,100,000	\$0	\$2,500	\$2,500	\$7,097,500
HSC Facilities	HSC	16-2.96	Research and Education (RES) Level 4	\$5,020,000	\$675,844	\$2,821,206	\$3,497,050	\$1,522,950
		19-03-1901	Campus Energy Infrastructure Improvements	\$10,000,000	\$7,869,296	\$1,333,140	\$9,202,436	\$797,564
OFPC/ UNT Facilities	UNT	23-01-2301	Inspire Park MEP & Interior Renovation	\$10,000,000	\$0	\$0	\$0	\$10,000,000
OFPC/HSC Facilities	HSC	22-03-2203	Campus Space Optimization & Realignment	\$63,397,111	\$67,625	\$267,600	\$335,225	\$63,061,886
OFPC/UNT Athletics	UNT	23-01-2304	Lovelace Stadium Renovation	\$5,500,000	\$0	\$0	\$0	\$5,500,000
Grand Total				\$486,022,111	\$92,319,987	\$13,229,919	\$105,549,906	\$380,472,205

** Report includes capital projects that have been approved by the Board of Regents. Not included are projects with budgets below the threshold requiring Board approval*

Information Technology Project Status Report

Project Status Report

Finance System	Status	Progress	Start Date	End Date
Huron ECC (UNT Dallas & UNT)	●		6/27/2022	6/30/2023
Huron Research Suite IRB	●		11/9/2022	7/14/2023
JAGGAER eProcurement and AP	●		3/1/2022	3/31/2023
PCard Reimbursement	●		6/1/2022	4/28/2023

Student Administration Systems	Status	Progress	Start Date	End Date
AWE engine implementation (Lvl 1)	●		11/2/2020	6/30/2023
State Reporting Process Improvement	●		5/23/2022	8/31/2023
VA Anticipated Aid Calculation Review	●		6/17/2021	4/21/2023

Human Resources & Payroll	Status	Progress	Start Date	End Date
Direct Retroactive Reallocation	●		10/26/2022	5/11/2023

Infrastructure	Status	Progress	Start Date	End Date
CIP: UNT Frisco Branch Campus Development	●		6/11/2019	5/31/2023
HammerSpace Implementation and Migration to PureStorage	●		10/28/2022	6/9/2023
UNT Denton Network Infrastructure Lifecycle Upgrades - Switching	●		10/1/2021	8/30/2024
UNT Denton Network Infrastructure Lifecycle Upgrades - UPS	●		4/1/2022	12/1/2023
UNT Denton Network Infrastructure Lifecycle Upgrades - WAN/Core/Building Routing	●		10/1/2021	6/28/2024
UNT Denton Network Infrastructure Lifecycle Upgrades - Wireless	●		4/1/2021	12/15/2023